FINANCE CAPACITY STATEMENT

FCS-RC-2026-B4

Building Better Regions Fund — Round 7 | Grant Application Supporting Document

Redstone Civil Pty Ltd | ABN 52 143 867 291 | ACN 143 867 291
47 Industrial Drive, Garbutt QLD 4814 | 07 4765 2890 | admin@redstonecivil.com.au

09 June 2026

DISCLAIMER: *This draft is for informational and training purposes only. Redstone Civil Pty Ltd is a fictional practice company — all financial figures are illustrative. Before submitting any financial capacity statement to a Queensland Government department or grant body, have the document reviewed by a registered accountant and legal counsel to ensure full compliance with specific grant guidelines and current tax laws.*

To:	The Grant Assessment Committee Building Better Regions Fund — Round 7 Department of Infrastructure, Transport, Regional Development, Communications and the Arts GPO Box 594, Canberra ACT 2601
Re:	**Finance Capacity Statement — Building Better Regions Fund Round 7** Applicant: Redstone Civil Pty Ltd | ABN 52 143 867 291
Date:	09 June 2026

Dear Funding Partner,

In support of our application for the **Building Better Regions Fund (BBRF) Round 7**, we hereby submit this Finance Capacity Statement to demonstrate the financial health, administrative capability, and commitment of **Redstone Civil Pty Ltd**. This statement confirms our ability to manage grant funds effectively, ensure proper acquittal, and meet co-contribution requirements in compliance with Queensland Government and Commonwealth financial management standards.

1. Financial Stability and Track Record

Redstone Civil Pty Ltd is an Australian Proprietary Limited company registered in Queensland, incorporated in 2013 and continuously trading for **13 years**. The business has demonstrated sustained operational stability and revenue growth within the NQ civil construction sector, progressing from a sole-operator start-up to a seven-person operation delivering three simultaneous projects at peak capacity.

Financial Metric	Value	Notes
Average Annual Revenue (FY2025)	$2,400,000 AUD	Pre-audit estimate. See Section 6 for accountant confirmation items.
Cost of Sales	$1,680,000 AUD	Labour, plant, fuel, materials, subcontractors.
Gross Profit	$720,000 (30% margin)	Consistent gross margin maintained across project types.
Operating Costs	$380,000 AUD	Insurance, admin, vehicles, accounting, depreciation.
EBIT (Earnings Before Interest & Tax)	$340,000 (14% net margin)	Healthy net margin for a civil construction SME at this scale.
Revenue Diversification	60% council / 40% private developer	Reduces reliance on single client or sector.
Years in Operation	13 years (est. 2013)	Consistent trading throughout NQ economic cycles.

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The business has not relied on external debt facilities for growth. All expansion — from sole operator to current team of seven and a plant fleet valued at approximately $1.84M — has been self-funded entirely from project cash flow.

2. Financial Management Systems and Internal Controls

Redstone Civil Pty Ltd utilises **Xero** cloud-based accounting software, managed by **Sandra Redstone** (Office Manager — Xero Certified Advisor, Cert IV Business Administration). Our internal financial processes include:

- **Segregation of Funds:** A dedicated Project Code structure in Xero isolates grant-related revenue and expenditure from core business trading operations.
- **Budget Monitoring:** Monthly reconciliation of actuals against project budgets with variances reviewed by the Director.
- **BAS Compliance:** Quarterly GST lodgements via Xero — current and up to date as of Q2 FY2025.
- **Reporting Cycle:** Quarterly financial summaries to Director Mark Redstone, with annual external review by a registered accountant.
- **Payroll:** All 4 full-time and 3 casual staff processed through Xero Payroll. SuperStream compliant. STP Phase 2 reporting active.

3. Liquidity and Banking Capacity

Redstone Civil Pty Ltd banks with **NAB Business Banking, Townsville Branch**. The following banking facilities and liquidity position are current as at the date of this statement:

Banking Item	Detail
Primary Bank	NAB Business Banking — Townsville Branch
Overdraft / Credit Facility	$150,000 AUD revolving overdraft
Current Working Capital	Approximately $180,000 AUD
Working Capital Coverage	Sufficient for approximately 3-month operating float
Plant Finance Commitments	$94,000 AUD/year (E02 CAT 320 Excavator + E07 Hino Water Truck)
External Debt (growth)	Nil — all growth self-funded from cash flow

As of the date of this statement, Redstone Civil Pty Ltd possesses sufficient operating liquidity to fund project start-up costs and working capital requirements without jeopardising core trading obligations.

4. Co-Contribution Capability

The BBRF Round 7 application requires a co-contribution from the grant applicant. Redstone Civil Pty Ltd confirms that internal funding has been set aside specifically for this purpose:

Available Co-Contribution	**$100,000 AUD (Excluding GST)**
Funding Source	Internal reserves / Retained earnings
Availability	Available in cash immediately upon grant approval
Application	Applied directly to project costs outlined in the expenditure schedule

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5. Grant Administration and Acquittal Plan

Redstone Civil Pty Ltd is fully committed to complying with the BBRF Round 7 financial management guidelines, including but not limited to:

- **Dedicated Project Code:** A separate project code will be created in Xero immediately upon grant execution to isolate all BBRF-related transactions.
- **Monthly Reconciliation:** Regular reconciliation of grant funds against the approved expenditure schedule, with variances reported to the Director within 5 business days of month end.
- **Document Retention:** All tax invoices, timesheets, delivery dockets, and proof of payment retained for a minimum of 7 years in both physical and digital form (Xero document attachment).
- **Interim Reporting:** Interim financial reports submitted on the schedule required by the BBRF guidelines — including progress against milestones and updated expenditure forecasts.
- **Final Acquittal:** A final acquittal report, including Xero-generated profit-and-loss and transaction detail, submitted within 30 days of project completion.
- **Compliance:** All expenditure claims will strictly adhere to the allowable cost categories defined in the approved grant agreement. No in-kind contributions will be claimed without prior written approval from the funding body.
- **Audit Readiness:** Sandra Redstone (Office Manager, Xero Certified Advisor) will maintain audit-ready records and act as the primary contact for any financial queries from the Department.

6. Items Requiring Accountant Confirmation

The financial figures in this statement reflect best estimates based on internal Xero records for FY2025. The following items should be verified and signed off by a registered accountant prior to final submission to the funding body:

Item	Status	Action Required
Revenue Verification ($2,400,000 AUD)	Pre-audit estimate	Should be bracketed as "pre-audit estimate" or supported by last FY audit opinion or signed BAS summaries.
Bank Facility Limit ($150,000 overdraft)	Internal record	Confirm in writing by NAB Business Banking branch manager if requested by the funder during vetting.
EBIT Figure ($340,000 / 14% margin)	Internal estimate	Request accountant to confirm or attach most recent Profit & Loss statement.
Co-Contribution ($100,000 available)	Cash reserves	Attach bank statement excerpt or accountant letter confirming funds are readily available.
Auditor Reference	Not yet attached	Attach registered auditor's letter or audit opinion if available to strengthen the statement.

We trust this statement satisfies the financial capacity requirements of the BBRF Round 7 application. We remain available to provide further documentation regarding our accounts, BAS history, co-contribution proof, or plant valuations upon request.

7. Declaration

Yours faithfully,

Mark David Redstone
Managing Director
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Document Ref	FCS-RC-2026-B4	**Workflow**	Tool 6 — Workflow B4 (Finance Capacity)
Prepared	09 June 2026	**AI Tool**	Qwen (local — financial data not sent to cloud)
Version	1.0 — First draft	**Status**	Draft — Pending accountant review before submission

Note: This document was generated using a local Qwen AI instance. Financial data was not transmitted to cloud AI services in accordance with the CDD 7 Tools local-first data protocol for sensitive business information. Redstone Civil Pty Ltd is a fictional practice company — all figures are illustrative and for training purposes only.